ARTICLE I. NAME OF ORGANIZATION

The name of the corporation is Cambridge Citizens Coalition, Inc.

ARTICLE II. CORPORATE PURPOSE

**Section 1. Nonprofit Purpose**

This corporation is organized exclusively for civic betterment, social improvements, educational, cultural, and scientific purposes, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under section 501(c)(4) of the Internal Revenue Code, or the corresponding section of any future federal tax code.

**Section 2. Location**

The principle office of the Corporation in the Commonwealth shall be located at the place set forth on the form of Articles of Organization or on a certificate filed with the Secretary of State. The Board of directors may change the location of the principle office in the Commonwealth and establish such other offices as it deems appropriate, provided however, said change in principle office is made pursuant to M.G.L c180, as amended**. Section 3. Corporate Seal**The Board of Directors may adopt and alter the seal of the Corporation.

**Section 4. Fiscal Year**

The fiscal year of the Corporation shall, unless otherwise decided by the Board of Directors, end on the 30th day of June in each year.

**Section 5. Purpose**

Cambridge Citizens Coalition, Inc. engages in the education of the public on housing, environmental, and community development matters concerning the City of Cambridge, Massachusetts, and to conduct such other activities and programs in furtherance of the forgoing purposes as may be carried out by a corporation organized under M.G.L c.180 and described in Section 501(c)(4) of the Internal Revenue code of 1986, as amended

ARTICLE III. MEMBERSHIP

The membership of the corporation shall consist of the members of the Board of Directors.

ARTICLE IV. BOARD OF DIRECTORS

**Section 1. General Powers**

The affairs of the Corporation shall be managed by its Board of Directors. The Board of Directors shall have control of and be responsible for the management of the affairs and property of the Corporation. The Board shall have plenary authority to take any and all actions on behalf of the Corporation that are in furtherance of the Corporation’s purposes and that are in the best interest of the corporation.

**Section 2. Number, Tenure, Requirements, and Qualifications**

1. Number of Directors. The number of Directors shall be fixed from time-to-time by the Directors but shall consist of no less than four (4) nor more than twenty (20) including the following officers: the President, the Vice President, the Secretary (Clerk), and the Treasurer.
2. Election. The members of the Board of Directors shall, upon election, immediately enter upon the performance of their duties and shall continue in office until their successors shall be duly elected and qualified. All members of the Board of Directors and Advisory Council must be approved by a majority vote of the Directors present and voting. No vote on new members of the Board of Directors, or Advisory Council, shall be held unless a quorum of the Board of Directors is present as provided in Section 6 of this Article.
3. Term. Newly elected members of the Board of Directors who have not served before shall serve initial one-year terms. At the conclusion of the initial one-year term, members of the Board of Directors may serve additional three year terms, with the possibility of one three year renewal. Their terms shall be staggered so that at the time of each annual meeting, the terms of approximately one-third (1/3) of all members of the Board of Directors shall expire.
4. Requirements. Each member of the Board of Directors shall attend at least 50% of the meetings of the Board per year. Each director shall hold office until his/her successor shall be duly elected and shall have qualified or until his/her death or until he/she shall resign.

**Section 3. Regular and Annual Meetings**

An annual meeting of the Board of Directors shall be held on the first Wednesday in February of each calendar year (or at a time within the calendrical year approved by a majority of the Board) and at a its principal location or location designated by the Executive Committee of the Board of Directors. The Board of Directors may provide by resolution the time and place, for the holding of regular meetings of the Board. Notice of these meetings shall be sent to all members of the Board of Directors no less than ten (10) days, prior to the meeting date.

**Section 4. Special Meetings**

Special meetings of the Board of Directors may be called by or at the request of the President or any two members of the Board of Directors. The person or persons authorized to call special meetings of the Board of Directors may fix any location in Cambridge, MA, as the place for holding any special meeting of the Board called by them.

Notice of any special meeting of the Board of Directors shall be given at least two (2) days in advance of the meeting by telephone, facsimile or electronic methods or by written notice. Any Director may waive notice of any meeting. The attendance of a Director at any meeting shall constitute a waiver of notice of such meeting, except where a Director attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened. Neither the business to be transacted at, nor the purpose of, any regular meeting of the Board of Directors need be specified in the notice or waiver of notice of such meeting, unless specifically required by law or by these by-laws.

**Section 5. Action by Consent**

Any action required or permitted to be taken at any meeting of the Board of Directors may be taken without a meeting if unanimous written consent thereto is signed by all Directors. The Clerk shall file such written consent with the records of the meeting of the Board of Directors. Such consent shall be treated as a vote of the Board of Directors.

**Section 6. Quorum**

The presence, in person of a majority of current members of the Board of Directors shall be necessary at any meeting to constitute a quorum to transact business, but a lesser number shall have power to adjourn to a specified later date without notice. The act of a majority of the members of the Board of Directors present at a meeting at which a quorum is present shall be the act of the Board of Directors, unless the act of a greater number is required by law or by these by-laws.

**Section 7. Forfeiture**

Any member of the Board of Directors who fails to fulfill any of his or her requirements as set forth in Section 2 of this Article by September 1st shall automatically forfeit his or her seat on the Board. The Secretary shall notify the Director in writing that his or her seat has been declared vacant, and the Board of Directors may forthwith immediately proceed to fill the vacancy. Members of the Board of Directors who are removed for failure to meet any or all of the requirements of Section 2 of this Article are not entitled to vote at the annual meeting and are not entitled to the procedure outlined in Section 14 of this Article in these by-laws.

**Section 8. Vacancies**

Whenever any vacancy occurs in the Board of Directors it shall be filled without undue delay by a majority vote of the remaining members of the Board of Directors at a regular meeting. Vacancies may be created and filled according to specific methods approved by the Board of Directors.

**Section 9. Compensation**

Members of the Board of Directors shall not receive any compensation for their services as Directors.

**Section 10. Informal Action by Directors**

Any action required by law to be taken at a meeting of the Directors, or any action which may be taken at a meeting of Directors, may be taken without a meeting if a consent in writing, setting forth the action so taken, shall be signed by two-thirds (2/3) of all of the Directors following notice of the intended action to all members of the Board of Directors.

**Section 11. Confidentiality**

Directors shall not discuss or disclose information about the Corporation or its activities to any person or entity unless such information is already a matter of public knowledge, such person or entity has a need to know, or the disclosure of such information is in furtherance of the Corporations’ purposes, or can reasonably be expected to benefit the Corporation. Directors shall use discretion and good business judgment in discussing the affairs of the Corporation with third parties. Without limiting the foregoing, Directors may discuss upcoming fundraisers and the purposes and functions of the Corporation, including but not limited to accounts on deposit in financial institutions.

**Section 12. Advisory Council**

An Advisory Council may be created whose members shall be elected by the members of the Board of Directors annually but who shall have no duties, voting privileges, nor obligations for attendance at regular meetings of the Board. Advisory Council members may attend said meetings at the invitation of a member of the Board of Directors. Members of the Advisory Council shall possess the desire to serve the community and support the work of the Corporation by providing expertise and professional knowledge. Members of the Advisory Council shall comply with the confidentiality policy set forth herein and shall sign a confidentiality agreement consistent therewith upon being voted onto and accepting appointment to the Advisory Council.

**Section 13. Parliamentary Procedure**

Roberts Rules of Order will be followed if there is no guidance to be found in either the By-laws or any Operating Rules. Any question concerning parliamentary procedure at meetings shall be determined by the President or designated Parliamentarian by reference to Robert’s Rules of Order.

**Section 14. Removal**

Any member of the Board of Directors or members of the Advisory Council may be removed with or without cause, at any time, by vote of three-quarters (3/4) of the members of the Board of Directors if in their judgment the best interest of the Corporation would be served thereby. Each member of the Board of Directors must receive written notice of the proposed removal at least ten (10) days in advance of the proposed action. An officer who has been removed as a member of the Board of Directors shall automatically be removed from office.

Members of the Board of Directors who are removed for failure to meet the minimum requirements in Section 2 of this Article in these by-laws automatically forfeit their positions on the Board pursuant to Section 7 of this Article, and are not entitled to the removal procedure outlined in Section 14 of this Article.

**Section 15. Resignation**

Any Director may at any time resign his/her office by a resignation in writing delivered to President or Clerk. Such resignation shall be effective upon receipt and acceptance therefor shall not be necessary to make it effective unless it so states.

**Section 16. Fundraising**

The Board of Directors, pursuant to M.G.L c12 ¶8E, shall, before engaging in charitable work or raising funds in the Commonwealth of Massachusetts, register with the Division of Public Charities in the Department of the Attorney General, by filing a copy of its Articles of Organization and its By-laws, together with such other information as the Director may require. The Boars shall also file with the Division of Public Charities any amendments to its Articles of Organization within thirty (30) days after adoption.

ARTICLE V. OFFICERS

The officers of this Board shall be the President, Vice President, Secretary (Clerk) and Treasurer. All officers must have the status of active members of the Board. The Secretary shall be a resident of Massachusetts unless the Corporation has a resident agent appointed to accept a service of process. A person may hold more than one office at the same time provided the President and Secretary may not be the same person.

**Section 1. President**

The President of the Corporation shall serve as a director and Chairman of the Board of Directors. He/She shall preside at all meetings of the membership. The President shall have the following duties and other duties as the Board may decide:

1. He/She shall preside at all meetings of the Executive Committee.
2. He/She shall have general and active management of the business of this Advisory Board.
3. He/She shall see that all orders and resolutions of the Advisory Board are brought to the  Advisory Board.
4. He/She shall submit a report of the operations of the program for the fiscal year to the  Advisory Board and members at their annual meetings, and from time to time, shall  report to the Board all matters that may affect this program.
5. He/She shall be Ex-officio member of all standing committees and shall have the power  and duties usually vested in the office of the President.
6. He/She must sign all correspondence and co-sign all checks drawn on any of the  Corporation’s accounts with the Treasurer over $1,000.
7. He/She can only vote in the case of a tie.

**Section 2. Vice President**

The Vice President shall have such powers and perform such duties as may be assigned to him or her by the Board of Directors or President. In the absence of the President or in the event of his/her inability to act, the Vice President, if any, or, if there shall be more than one Vice President, the first Vice President shall have and may exercise all the powers and duties of the President.

**Section 3. Secretary**

The Secretary shall attend all meetings of the Advisory Board and of the Executive Committee, and all meetings of members, and assisted by a staff member, will act as a clerk thereof. If the secretary is absent from the meeting, a Temporary Secretary shall be chosen to exercise the duties of the Secretary at such meeting. The Secretary’s duties shall consist of:

1. He/She shall record all votes and minutes of all proceedings in a book to be kept for that purpose. He/She in concert with the President shall make the arrangements for all meetings of the Advisory Board, including the annual meeting of the organization.
2. Assisted by a staff member, he/she shall send notices of all meetings to the members of the Advisory Board and shall take reservations for the meetings.
3. He/She shall perform all official correspondence from the Advisory Board as may be prescribed by the Advisory Board or the President.

**Section 4. Treasurer**

The Treasure shall have, subject to the direction of the Board of Directors, general charge of the financial affairs of the Corporation and shall keep full and accurate records thereof, which shall always be open to the inspection of the President and Directors, at the regular meetings of the Board of Directors, or whoever may require it.

The Treasures duties shall be:

1. He/She shall submit for the Finance and Fund Development Committee approval of all expenditures of funds raised by the Advisory Board, proposed capital expenditures (equipment and furniture) , by the staff of the agency.
2. He/She shall present a complete and accurate report of the finances raised by this Advisory Board , or at any other time upon request to the Advisory Board.
3. It shall be the duty of the Treasurer to assist in direct audits of the funds of the program according to funding source guidelines and generally accepted accounting principles in appropriate detail including: assets and liabilities, revenue or receipts, and expenses.
4. He/She shall perform such other duties as may be prescribed by the Advisory Board or the President under whose supervision he/she shall be.
5. Financial reports shall be presented to the Board at regularly scheduled meetings of the Board not less than quarterly.
6. The Treasurer must co-sign all checks drawn on any of the Corporations accounts with the President, if over $1,000.

**Section 5. Election of Officers**

The Nominating Committee shall submit at the meeting prior to the annual meeting the names of those persons for the respective offices and Directors of expiring terms. Nominations shall also be received from the floor after the report of the Nominating Committee. The election shall be held at the February meeting of the Directors. Those officers elected shall serve a term of one (1) year, commencing at the first Meeting in April.

**Section 6. Removal of Officer**

The Board of Directors with the concurrence of 3/4 of the members voting at the meeting may remove any officer of the Board of Directors and elect a successor for the unexpired term. No officer of the Board of Directors shall be expelled without an opportunity to be heard and notice of such motion of expulsion shall be given to the member in writing twenty (20) days prior to the meeting at which motion shall be presented, setting forth the reasons of the Board for such expulsion.

**Section 7. Vacancies**

The Nominating Committee shall also be responsible for nominating persons to fill vacancies which occur between annual meetings, including those of officers. Nominations shall be sent in writing to members of the Board of Directors at least two (2) weeks prior to the next meeting at which the election will be held. The persons so elected shall hold membership or office for the unexpired term in respect of which such vacancy occurred.

**Section 8. Resignation**

Any office may at any time resign his/her office by resignation in writing delivered to the Corporation at its principal office or to the President or Clerk. Such Resignation shall be effective upon receipt and acceptance thereof shall not be necessary to make it effective unless it so state.

ARTICLE VI. COMMITTEES

**Section 1. Committee Formation**

The board may create committees as needed, such as fundraising, housing, public relations, data collection, etc. The board chair appoints all committee chairs.

**Section 2. Executive Committee**

The four officers serve as the members of the Executive Committee. Except for the power to amend the Articles of Incorporation and Bylaws, the Executive Committee shall have all the powers and authority of the Board of Directors in the intervals between meetings of the board of directors, and is subject to the direction and control of the full board.

**Section 3. Finance Committee**

The treasurer is the chair of the Finance Committee, which includes three other board members. The Finance Committee is responsible for developing and reviewing fiscal procedures, fundraising plans, and the annual budget with staff and other board members. The board must approve the budget and all expenditures must be within budget. Any major change in the budget must be approved by the board or the Executive Committee. The fiscal year shall be the calendar year. Annual reports are required to be submitted to the board showing income, expenditures, and pending income. The financial records of the organization are public information and shall be made available to the membership, board members, and the public.

ARTICLE VII. CORPORATE STAFF

**Section 1: Executive Director**

The Board of Directors may hire an Executive Director who shall serve at the will of the Board. The Executive Director shall have immediate and overall supervision of the operations of the

Corporation, and shall direct the day-to-day business of the Corporation, maintain the properties of the Corporation, hire, discharge, and determine the salaries and other compensation of all staff members under the Executive Director’s supervision, and perform such additional duties as may be directed by the Executive Committee or the Board of Directors. No officer, Executive Committee member or member of the Board of Directors may individually instruct the Executive Director or any other employee. The Executive Director shall make such reports at the Board and Executive Committee meetings as shall be required by the President or the Board. The Executive Director shall be an ad-hoc member of all committees.

The Executive Director may not be related by blood or marriage/domestic partnership within the second degree of consanguinity or affinity to any member of the Board of Directors or Advisory Council. The Executive Director may be hired at any meeting of the Board of Directors by a majority vote and shall serve until removed by the Board of Directors upon an affirmative vote of three-quarters (3/4) of the members present at any meeting of the Board Directors. Such removal may be with or without cause. Nothing herein shall confer any compensation or other rights on any Executive Director, who shall remain an employee terminable at will, as provided in this Section.

ARTICLE VIII. CONFLICT OF INTEREST AND COMPENSATION

**Section 1. Purpose**

The purpose of the conflict of interest policy is to protect this tax-exempt organization’s (Organization) interest when it is contemplating entering into a transaction or arrangement that might benefit the private interest of an officer or director of the Organization or might result in a possible excess benefit transaction. This policy is intended to supplement but not replace any applicable state and federal laws governing conflict of interest applicable to nonprofit and charitable organizations.

**Section 2. Definitions**

Interested Person. Any director, principal officer, or member of a committee with governing board delegated powers, who has a direct or indirect financial interest, as defined below, is an interested person.

Financial Interest. A person has a financial interest if the person has, directly or indirectly, through business, investment, or family:

1. An ownership or investment interest in any entity with which the Organization has a transaction or arrangement,
2. A compensation arrangement with the Organization or with any entity or individual with which the Organization has a transaction or arrangement, or
3. A potential ownership or investment interest in, or compensation arrangement with, any entity or individual with which the Organization is negotiating a transaction or arrangement.

Compensation includes direct and indirect remuneration as well as gifts or favors that are not insubstantial.

A financial interest is not necessarily a conflict of interest. Under Article III, Section 2, a person who has a financial interest may have a conflict of interest only if the appropriate governing board or committee decides that a conflict of interest exists.

**Section 3. Procedures**

1. Duty to Disclose. In connection with any actual or possible conflict of interest, an interested person must disclose the existence of the financial interest and be given the opportunity to disclose all material facts to the directors and members of committees with governing board delegated powers considering the proposed transaction or arrangement.
2. Determining Whether a Conflict of Interest Exists. After disclosure of the financial interest and all material facts, and after any discussion with the interested person, he/she shall leave the governing board or committee meeting while the determination of a conflict of interest is discussed and voted upon. The remaining board or committee members shall decide if a conflict of interest exists.
3. Procedures for Addressing the Conflict of Interest
   1. An interested person may make a presentation at the governing board or  committee meeting, but after the presentation, he/she shall leave the meeting during the discussion of, and the vote on, the transaction or arrangement involving the possible conflict of interest.
   2. The chairperson of the governing board or committee shall, if appropriate, appoint a disinterested person or committee to investigate alternatives to the proposed transaction or arrangement.
   3. After exercising due diligence, the governing board or committee shall determine whether the Organization can obtain with reasonable efforts a more advantageous transaction or arrangement from a person or entity that would not give rise to a conflict of interest.
   4. If a more advantageous transaction or arrangement is not reasonably possible under circumstances not producing a conflict of interest, the governing board or committee shall determine by a majority vote of the disinterested directors whether the transaction or arrangement is in the Organization’s best interest, for its own benefit, and whether it is fair and reasonable. In conformity with the above determination it shall make its decision as to whether to enter into the transaction or arrangement.
4. Violations of the Conflicts of Interest Policy

1. If the governing board or committee has reasonable cause to believe a member

has failed to disclose actual or possible conflicts of interest, it shall inform the member of the basis for such belief and afford the member an opportunity to explain the alleged failure to disclose.

2. If, after hearing the member’s response and after making further investigation as warranted by the circumstances, the governing board or committee determines the member has failed to disclose an actual or possible conflict of interest, it shall take appropriate disciplinary and corrective action.

**Section 4. Records of Proceedings**

1. The minutes of the governing board and all committees with board delegated powers shall contain:  The names of the persons who disclosed or otherwise were found to have a financial interest in connection with an actual or possible conflict of interest, the nature of the financial interest, any action taken to determine whether a conflict of interest was present, and the governing board’s or committee’s decision as to whether a conflict of interest in fact existed.
2. The names of the persons who were present for discussions and votes relating to the transaction or arrangement, the content of the discussion, including any alternatives to the proposed transaction or arrangement, and a record of any votes taken in connection with the proceedings.

**Section 5. Compensation**

1. A voting member of the governing board who receives compensation, directly or indirectly, from the Organization for services is precluded from voting on matters pertaining to that member’s compensation.
2. A voting member of any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the Organization for services is precluded from voting on matters pertaining to that member’s compensation.
3. No voting member of the governing board or any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the Organization, either individually or collectively, is prohibited from providing information to any committee regarding compensation.

ARTICLE IX. AGENTS AND REPRESENTATIVES

The Board of Directors may appoint such agents and representatives of the Corporation with

such powers and to perform such acts or duties on behalf of the Corporation as the Board of Directors may see fit, so far as may be consistent with these By-laws, to the extent authorized or permitted by law.

ARTICLE X. CONTRACTS

Only the Board of Directors, except as otherwise provided in these By-laws, may authorize any

Officer or agent of the Corporation to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to a specific instance; and unless so authorized by the Board of Directors, no Officer, agent, or employee of the Corporation shall have any power or authority to bind the Corporation by any contract or engagement, or to pledge its credit, or render it liable pecuniary for any purposes or to any amount.

ARTICLE XI. INVESTMENTS

The Corporation shall have the right to retain all or any part of any securities or property acquired by it in whatever manner, and to invest and reinvest any funds held by it, according to the sole judgement of the Board of Directors, without being restricted to the class of investments which a Director is or may hereafter be permitted by law to make or any similar restriction, provided, however, that no action shall be taken by or on behalf of the Corporation if such action is prohibited transaction or would result in the denial of the tax exemption under Section 503 or Section 507 of the Internal Revenue Code and its Regulations as they now exist or as they may hereafter be amended.

ARTICLE XII. EXEMPT ACTIVITIES

Notwithstanding any other provision of these By-laws, no Director, Officer, employee, or

representative of this Corporation shall take any action or carry on any activity by or on behalf of the Corporation not permitted to be take or carried on by an organization exempt under Section 501(c)(4) of the Internal Revenue Service and its Regulations as they now exist or as they may hereafter be amended.

ARTICLE XIII. INDEMNIFICATION

**Section 1. General**

To the full extent authorized under the laws of the Commonwealth of Massachusetts, the corporation shall indemnify any director, officer, employee, or agent, or former member, director, officer, employee, or agent of the corporation, or any person who may have served at the corporation’s request as a director or officer of another corporation (each of the foregoing members, directors, officers, employees, agents, and persons is referred to in this Article individually as an “indemnitee”), against expenses actually and necessarily incurred by such indemnitee in connection with the defense of any action, suit, or proceeding in which that indemnitee is made a party by reason of being or having been such member, director, officer, employee, or agent, except in relation to matters as to which that indemnitee shall have been adjudged in such action, suit, or proceeding to be liable for negligence or misconduct in the performance of a duty. The foregoing indemnification shall not be deemed exclusive of any other rights to which an indemnitee may be entitled under any bylaw, agreement, resolution of the Board of Directors, or otherwise.

**Section 2. Expenses**

Expenses (including reasonable attorneys’ fees) incurred in defending a civil or criminal action, suit, or proceeding may be paid by the corporation in advance of the final disposition of such action, suit, or proceeding, if authorized by the Board of Directors, upon receipt of an undertaking by or on behalf of the indemnitee to repay such amount if it shall ultimately be determined that such indemnitee is not entitled to be indemnified hereunder.

**Section 3. Insurance**

The corporation may purchase and maintain insurance on behalf of any person who is or was a member, director, officer, employee, or agent against any liability asserted against such person and incurred by such person in any such capacity or arising out of such person’s status as such, whether or not the corporation would have the power or obligation to indemnify such person against such liability under this Article.

ARTICLE XIV. BOOKS AND RECORDS

The corporation shall keep complete books and records of account and minutes of the proceedings of the Board of Directors.

ARTICLE XII. AMENDMENTS

**Section 1. Articles of Incorporation**

The Articles may be amended in any manner at any regular or special meeting of the Board of Directors, provided that specific written notice of the proposed amendment of the Articles setting forth the proposed amendment or a summary of the changes to be effected thereby shall be given to each director at least three days in advance of such a meeting if delivered personally, by facsimile, or by e-mail or at least five days if delivered by mail. As required by the Articles, any amendment to Article III or Article VI of the Articles shall require the affirmative vote of all directors then in office. All other amendments of the Articles shall require the affirmative vote of an absolute majority of directors then in office.

**Section 2. Bylaws**

The Board of Directors may amend these Bylaws by majority vote at any regular or special meeting. Written notice setting forth the proposed amendment or summary of the changes to be effected thereby shall be given to each director within the time and the manner provided for the giving of notice of meetings of directors.

**Section 3. Operating Rules**

The Board of Directors may create a set of Operating Rules to supplement these By-Laws. Written notice setting forth the creation or a proposed amendment or summary of the changes to be effected thereby shall be given to each director within the time and the manner provided for the giving of notice of meetings of directors. The operating rules must always be in agreement with the By-Laws.

ADOPTION OF BYLAWS

The undersigned, the initial incorporators of this corporation, hereby consents to, and hereby adopt the foregoing Bylaws, consisting of the ten (10) preceding pages, as the Bylaws of this corporation.

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ Herbert William Boudreau, Jr., Incorporator

Date: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

ADOPTED AND APPROVED by the Board of Directors on this \_\_\_\_ day of \_\_\_\_\_\_\_\_\_, 2021.

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ Suzanne Preston Bier, President Cambridge Citizens Coalition, Inc.

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ ATTEST: Christopher Mackin, Secretary Cambridge Citizens Coalition, Inc.